



*Our ethics philosophy is simple –  
we expect all employees to do the  
right thing, for the right reason, in the  
right way, every time.*

*– Clay Jones*

*Chairman, President and  
Chief Executive Officer*

## Ethics is good business

If you have knowledge of any activity that may be a violation of the Company's Standards of Business Conduct, you should report the matter to your supervisor, another member of management, Human Resources or the Ombudsman.

### How to contact the Ombudsman

#### Phone #

866.224.8137  
(Toll free from U.S. only)  
or 319.295.7714  
VPN 295.7714

#### External Mail

Rockwell Collins Ombudsman  
400 Collins Road NE  
Cedar Rapids, IA 52498-0001  
U.S.A.

#### Internal Mail

Ombudsman  
(no mail station required)

#### Fax #

866.873.3584  
(Toll free from U.S. only)  
or 319.295.5211  
VPN 295.5211

#### Internet / email\*

[ombudsman@rockwellcollins.com](mailto:ombudsman@rockwellcollins.com)

#### Rweb (intranet)\*

<http://rweb.rockwellcollins.com/ent/ombudsman>

\* Although you may contact the Ombudsman by fax or by electronic mail, anonymity may not be assured due to the nature of the technology.